

TETON SCIENCE SCHOOLS2017 Annual Report



www.tetonscience.org 307.733.1313

Inspiring curiosity, engagement and leadership through transformative place-based education.

THE IMPACT OF TETON SCIENCE SCHOOLS

2016-2017 FISCAL YEAR

15,364

Students served by TSS programs nationally

96,834

Student days of place-based education

5,901

Wyoming students served by TSS programs

2,388

People who participated in docent tours at The Murie Ranch

2

Age of youngest student

90

Age of oldest student

\$1,878,882

Scholarships given across TSS programs

100%

Board giving • Staff giving • Journeys School and Teton Valley Community School family giving

50

Years of inspiring curiosity, engagement and leadership through transformative place-based education.

BOARD OF DIRECTORS - TETON SCIENCE SCHOOLS

Officers:

Chair Joohee Muromcew **Treasurer**Will MacNaughton

Secretary Jack Livingood

Board Members:

Dana Scott Andersson • Phil Coosaia • Gordon Finnegan • Marina Marrelli • Rob Wallace Kristie Wade • Nancy Leon • Len Purkis • Dave Brown • Margot Watters • Kate Muir Welsh

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Shelby Davis • Addie Donnan • Ralph and Louise Haberfeld • Dick Jones • Jean Jorgensen Clarke A. Nelson • Jack Nunn • Gilman Ordway • Bob Smith, Ph.D. • Margot Snowdon David Stokes • Richard Sugden, M.D. • Christy Walton

Ex-Officio:

Vickie Mates, Sylvia Parker

Founders:

Ted & Joan Major



In our 50th anniversary year, we honored and celebrated both our history at Teton Science Schools (TSS) and our vision for the future. From our beginnings as a small field science school, we have evolved to be at the nexus of **field education**, **classroom education** and **educator development**. Kicking off our 50th year, the TSS Board of Directors culminated an almost yearlong process in passing a clear and unified mission statement representing the organization we are today:

Inspiring curiosity, engagement and leadership through transformative place-based education.

At this pivotal time in education, TSS brings wisdom of 50 years leading the integration of the formal and informal education sectors. Place-based education increases student engagement, learner outcomes and community impact. Our aligned place-based educational approach, principles of community leadership and intentional culture enable relevant TSS student learning regardless of whether it's in a classroom, in the community or in nature.

In addition to our updated mission, we launched our three-year OneTSS strategic plan at the beginning of our 50th summer. In the following pages you will find our priorities to invest in our faculty, improve our technology, engage our communities and to better serve all students, regardless of background. More importantly, you will read student stories of immersive learning opportunities in the natural world, in their communities and training others to do the same. These stories make personal the almost 20,000 people impacted by Teton Science Schools in the previous year.

Our outcomes in the 2016-2017 fiscal year demonstrate that we can build for the future, create a habit of sustainable financial performance and deliver high-quality learning outcomes for all of our students. We entered our 50th year with growing momentum and are now beginning to hit our stride. Thank you for joining us as we inspire and engage leaders and learners investing in their communities and the natural world.



Strategic Plan

OneTSS Three-Year Strategic Plan

Our strategic plan is composed of five goals across three years. Under each goal is a list of three to four drivers that enable achievement of the stated goal.

Outstanding Team



ACKSON HO

Employee & Board leadership
Compensation & benefits
Professional development
Housing

Community **Engagement**



Exemplify place-based education

The TSS story

Alumni engagement

Extraordinary Student & Participant Outcomes



Learner centered place-based education

Measurement and assessment

Innovation

Financial Strength & Operating Systems



Marketing process improvement

Data informed decision making Improved financial position

Diversity, Equity & Inclusion



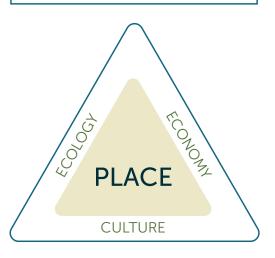
Curriculum and professional development

Systems

Access and representation

Inspiring curiosity, engagement and leadership through transformative place-based education.

Place-Based Education



Our approach is place-based, connecting classrooms and communities to increase engagement, learning and community impact.



Programs



Field Education



Educator Development



Journeys School

Wildlife Expeditions

Graduate Program

Teton Valley Community School Field Education Programs

Teacher Learning Center

····· Place Network ·····



Exploration at R Park Leads Pre-Kindergarten Students to a Special Discovery

These students didn't expect to find dinosaur bones, but when they did, they revealed a unique awareness of conservation and stewardship.

To be a teacher at the Journeys School Pre-Kindergarten, you have to leave rigid lesson plans at the door. Unlike many other programs, this pre-kindergarten program is place-based and inspired by the unique philosophies of the Reggio Emilia approach. In simplest terms, students' interests drive the curriculum. Curiosity reigns supreme and leads every class down a distinctive path. Last year, that path led students to the R Park, over and over again.

The original theme of the R Park journey was "exploration of special places"; however, some time spent in a wooded area of the park resulted in a curriculum-altering discovery—a bone. After discussing what kind of bone it was, they decided it was a dinosaur bone.

During one journey to the R Park, a teacher decided to bring one of these dinosaur bones back to the classroom for further study. When the students saw the bone, their reaction was strong and united:

"We should have left that dinosaur bone there!"

"Yeah! So other people could see it! People want to see dinosaur bones!"

"We should bring it back to the R Park!"

During the next R Park journey, the dinosaur bone was returned to its original location. Today, if you look closely, you will find a bone with a special note crafted by last spring's pre-kindergarten class reminding R Park visitors to leave what they find. Through curiosity and exploration, these children developed an awareness of conservation and stewardship.

You can now find permanent documentation in the pre-k classroom that reads "Take only pictures. Leave only footprints."



A Week I Will Never Forget

When I read about an adventure to "Greater Yellowstone in Winter" to view the wildlife and learn about the outstanding ecosystem, I got excited. It was a trip conducted by Teton Science Schools Wildlife Expeditions and their Houston Zoo Education and Conservation partner. For many reasons, I knew it was something I had to do. As a serious photographer, I envisioned capturing the beauty of the region and the wildlife that wintered there. So, on February 2, 2017, I boarded a plane to Bozeman, Montana for a week I will never forget.

Seeing Old Faithful, the other geysers and hot springs in winter was awesome. Everywhere I looked, there was a picture to be taken. And I took many, despite the fact that most days were cloudy and snowy. Winter weather can be challenging; this week, it only added to the adventure.

Winter reflections from a Wildlife Expeditions participant

In retrospect, I view this trip as one that changed my life. I look at my photographs and am transported back to the peacefulness and beauty of the Yellowstone region. I take a deep breath, close my eyes and remember the cold, clean, fresh air. I focus on the quiet I found there and am less stressed. Instead of listening to the noisy media and tech world that constantly bombards us, I now think about the magnificence of this part of our country and its incredible wildlife. I can't wait to return.

-Sue Cruver, Photographer and Wildlife Expeditions participant through the Houston Zoo



Alumni Reflection



"In 4th grade, I attended Teton Science Schools and it rocked my world. We explored, we got messy, we learned and we tried new things. I credit that experience as being the catalyst for my love and pursuit of science. The program was a bit smaller back then, but they have continued to inspire curiosity, engagement and leadership through transformative place-based education."

Anne Galyean
Staff Scientist at Intertox. Inc

Inspiring Engagement



Connie Mohr is a sixth grade math teacher in Driggs, Idaho. Two years ago, Connie seized a quiet moment to observe her class and thought "This could be better. This could be more engaging."

with their community.

Connie's desire for innovation led her to a Teacher Learning Center workshop at Teton Science Schools, where she learned about place-based education and the benefits of embedding curriculum in local community. After attending the workshop, Connie's math curriculum came to life.

Last spring, Connie Mohr's sixth graders imagined a new aquatic center for Teton Valley, Idaho. Her classes sent out a survey and met with community leaders to understand how ideas become reality. In the classroom, Connie helped her students use algebra, ratio reasoning and geometry to create scaled models of the proposed aquatic center. When the models were complete, Teton Valley Aquatic committee members reviewed the projects, provided feedback and gifted awards.

As Connie cleaned up her classroom at the end of the year, the desks were covered with student models of the aquatic center. "This project was a lot of work," she said, "both for me and for the students. But it was worth it. My students were engaged, comprehended the material and connected to leaders in their community. It was an outcome that's worth the extra effort from me."

Alumni Reflection



"I came to the United States from Tokyo to pursue my dream to become an environmental educator. Teton Science Schools was where I landed. Eighteen years has passed since then, and I still reflect back on the fundamental lessons I learned from that time when teaching my students. Without Teton Science Schools, I wouldn't be where I am today."

Miho Aida

Educator, Equity and Inclusion Coordinator at NatureBridge. Founder and Filmmaker at If She Can Do It, You Can Too.

TSS History Built on Major and Murie Legacy

Fifty years later, these legacies have merged and grown.

When Ted and Joan Major started Teton Science Schools in 1967, their goal was to teach science in nature. They knew that if their students learned about a plant and had the ability to touch, smell and see the actual plant, they would be more engaged.

Ted and Joan Major were not the only thought leaders who knew that learning in nature was important. Just miles away, Olaus and Mardy Murie were researching, writing and working hard to pass the Wilderness Act, which was signed into legislation in 1964.

Olaus and Mardy's tireless work was not just about conservation; they were passionate about protecting land so future generations could feel the profound effect of the natural world for centuries to come. Olaus famously wrote, "We are all whirling with the earth together. And reaching out to the young generation coming along is one of the

Today, The Murie Ranch is a place where Teton Science Schools' mission is exemplified on a daily basis. Visitors arrive at the ranch, curious about its origin and purpose, and are greeted by Docent Dan. Dan's daily tours take visitors on an engaging journey through Murie history as he brings the homestead to life with anecdotes and stories. Throughout the summer, Front Porch Conversations at Mardy's cabin provide an opportunity to discuss themes of conservation and place-based education.

The Muries and Majors started their work separately, but their legacies have merged and grown into an organization whose mission is to inspire the qualities that they held dear—curiosity, engagement and leadership. Teton Science Schools' future will continue to honor that important legacy.



Inspiring Leadership

New Head of School leads Teton Valley Community School

Michelle Heaton's experience and passion for place-based education brings new life to TVCS.

"The moment I walked on campus, I had goosebumps. I knew this where I was supposed to be."

Michelle Heaton, the new Teton Valley Community School Head of School, sits at her desk with ease and laughs at the lazy school cat sleeping in the corner. It is clear that her hard work has brought her to a place that truly fits.

Michelle's journey to Teton Valley started during college. As an Assistant Program Director for Adventures Cross Country, she was tasked with scouting the best places to operate program. When she saw the Tetons for the first time, she felt an immediate connection to the area. After graduating, Michelle made her way to Kelly, Wyoming and had the unique opportunity to join the inaugural cohort of Teton Science Schools' Graduate Program

"During my time on the Kelly Campus, I learned about the power of place. When you can connect students to their surroundings, they learn in a profound way."

Michelle went on to work for NOLS, TSS Field Education and eventually moved to the Boston area to get her Masters in Education. Now, after 18 years as a teacher and school administrator in New England, Michelle has returned to the Tetons with her husband, Gardner, and three children, Owen, Winter and Jackson.

"Until now, my career has been a dichotomy of experiential learning and more traditional classroom learning. I've been looking for a way to have both—I believe that one doesn't have to happen at the expense of another. Being Head of School at Teton Valley Community School is a dream job."



Place Network Makes Place-Based Education Accessible to Rural Communities

When we combine rural challenges with place-based practices, a school model emerges to benefit both students and teachers across the country.

Drive through many rural towns in the United States and you're bound to see a small public school building—either open or shut down. These schools, significantly reduced in numbers over the past 100 years, play a key role in the survival of rural communities. In turn, rural areas are integral in providing resources and balance to our urbanized world. Despite that importance, these schools struggle. Teacher recruitment, access to innovation, funding disparities, isolation and community decline have left many of these schools trying to find new ways to allow students to thrive.

Over the past two years, the TSS Education and Innovation department visited many of these schools to meet with teachers and administrators. Based on these conversations, it is clear that place-based education is central to transformation efforts. By putting place at the center of learning, we hope to increase student and teacher engagement, academic outcomes and community impact.

When we address rural education challenges with place-based practices, a school model emerges to benefit both students and teachers. With early stage funding from the J.A. and Kathryn Albertson Family Foundation and New Schools Venture Fund, we have designed the Place Network. The Place Network consists of a K-12 learning model for existing schools, an online school and a virtual professional development platform. The network's breadth and accessibility breaks down barriers to innovation, technology and educator development.

With the recent launch of the Place Network, place-based education is more accessible than ever. Through this multifaceted network, rural schools can accelerate school transformation and support community vitality in rural America.



Alumni Reflection

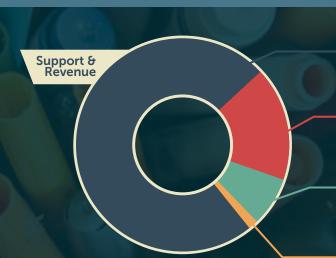


Hector
Jackson Hole Science
Expeditions student

"Thank you for this opportunity that has changed my life. Here, I found knowledge, I found friendship and I found the most beautiful views. I'm so glad to be here and to bring all of my new outlooks back to Vizcaino, Mexico—I'm different now. They told me to write one highlight from the month but trust me, I can't. The whole month was my highlight."

Summary of Finances and Enrollment

ASSETS		Ending May 31, 2017	Ending May 31, 2016
Cash & Cash Equivalents		\$436,613	\$132,197
Accounts Receivable		625,992	556,511
Inventory & Prepaid Expenses		142,982	284,716
Investments		19,201,867	17,781,818
Property & Equipment (net)		33,678,993	34,083,264
Total Assets		\$54,086,447	\$52,838,506
LIABILITIES & NET ASSETS			
Liabilities			
Accounts Payable		\$490,187	\$401,607
Accrued Expenses		393,546	423,289
Course Deposits		1,397,817	1,208,719
Notes Payable		1,869,091	2,657,711
Total Liabilities		\$4,150,641	\$4,691,326
Net Assets		49,935,806	48,147,180
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Total Liabilities & Net Assets	_	\$54,086,447	\$52,838,506
Total Liabilities & Net Assets Teton Science Schools Enrollme	ent 2016-2017	\$54,086,447	\$52,838,506
Teton Science Schools Enrollme	ent 2016-2017 STUDENTS	\$54,086,447 STUDENT DAYS	\$52,838,506 SCHOLARSHIP DOLLARS
Teton Science Schools Enrollme	_	_	_
Teton Science Schools Enrollme	STUDENTS	STUDENT DAYS	SCHOLARSHIP DOLLARS
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members	STUDENTS 8,339	STUDENT DAYS 33,560	SCHOLARSHIP DOLLARS
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program	STUDENTS 8,339 44	STUDENT DAYS 33,560 3,989	SCHOLARSHIP DOLLARS \$328,357 N/A
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center	8,339 44 3,881 17	STUDENT DAYS 33,560 3,989 5,405 5,610	\$CHOLARSHIP DOLLARS \$328,357 N/A \$126 \$72,940
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach	8,339 44 3,881	33,560 3,989 5,405 5,610 4,299	\$28,357 N/A \$126 \$72,940 \$306,488
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting	8,339 44 3,881 17	STUDENT DAYS 33,560 3,989 5,405 5,610	\$CHOLARSHIP DOLLARS \$328,357 N/A \$126 \$72,940
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School	8,339 44 3,881 17 2,169	33,560 3,989 5,405 5,610 4,299 417	\$328,357 N/A \$126 \$72,940 \$306,488 N/A
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year	8,339 44 3,881 17 2,169	\$TUDENT DAYS 33,560 3,989 5,405 5,610 4,299 417 28,525	\$328,357 N/A \$126 \$72,940 \$306,488 N/A \$1,082,841
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer	8,339 44 3,881 17 2,169 217	33,560 3,989 5,405 5,610 4,299 417	\$328,357 N/A \$126 \$72,940 \$306,488 N/A
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer Feton Valley Community School	8,339 44 3,881 17 2,169 217 163 89	\$\frac{33,560}{3,989} \\ 5,405 \\ 5,610 \\ 4,299 \\ 417 \\ 28,525 \\ 485	\$328,357 N/A \$126 \$72,940 \$306,488 N/A \$1,082,841 N/A
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer Feton Valley Community School School Year	8,339 44 3,881 17 2,169 217 163 89	\$\frac{33,560}{3,989} \\ 5,405 \\ 5,610 \\ 4,299 \\ 417 \\ 28,525 \\ 485 \\ 14,059	\$328,357 N/A \$126 \$72,940 \$306,488 N/A \$1,082,841 N/A \$86,447
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer Feton Valley Community School School Year Summer	8,339 44 3,881 17 2,169 217 163 89 83 362	\$\text{STUDENT DAYS} 33,560 3,989 5,405 5,610 4,299 417 28,525 485 14,059 485	\$28,357 \$328,357 \$126 \$72,940 \$306,488 \$1,082,841 \$1,082,841 \$1,683
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer Feton Valley Community School School Year Summer	8,339 44 3,881 17 2,169 217 163 89	\$\frac{33,560}{3,989} \\ 5,405 \\ 5,610 \\ 4,299 \\ 417 \\ 28,525 \\ 485 \\ 14,059	\$328,357 N/A \$126 \$72,940 \$306,488 N/A \$1,082,841 N/A \$86,447
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Fourneys School School Year Summer Feton Valley Community School School Year Summer Fotal	8,339 44 3,881 17 2,169 217 163 89 83 362	\$\text{STUDENT DAYS} 33,560 3,989 5,405 5,610 4,299 417 28,525 485 14,059 485	\$28,357 \$328,357 \$126 \$72,940 \$306,488 \$1,082,841 \$1,082,841 \$1,683
Teton Science Schools Enrollme PROGRAM Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer Teton Valley Community School School Year Summer Total Total Visitors (programs < 2 hours)	8,339 44 3,881 17 2,169 217 163 89 83 362 15,364	\$\text{STUDENT DAYS}\$ 33,560 3,989 5,405 5,610 4,299 417 28,525 485 14,059 485 96,834	\$28,357 \$328,357 \$126 \$72,940 \$306,488 \$1,082,841 \$1,082,841 \$1,683
Field Education AmeriCorps Service Members Wildlife Expeditions Graduate Program Feacher Learning Center Workshops & Outreach Consulting Journeys School School Year Summer Feton Valley Community School School Year	8,339 44 3,881 17 2,169 217 163 89 83 362 15,364 Visitors	\$\text{STUDENT DAYS}\$ 33,560 3,989 5,405 5,610 4,299 417 28,525 485 14,059 485 96,834 Visitor Days	\$328,35 N// \$120 \$72,940 \$306,488 N// \$1,082,84 N// \$86,44 \$1,683



71% **PROGRAM TUITION & FEES**

21%

CONTRIBUTIONS

6%

INVESTMENT INCOME

2%

OTHER INCOME

85%

PROGRAM SERVICES

10%

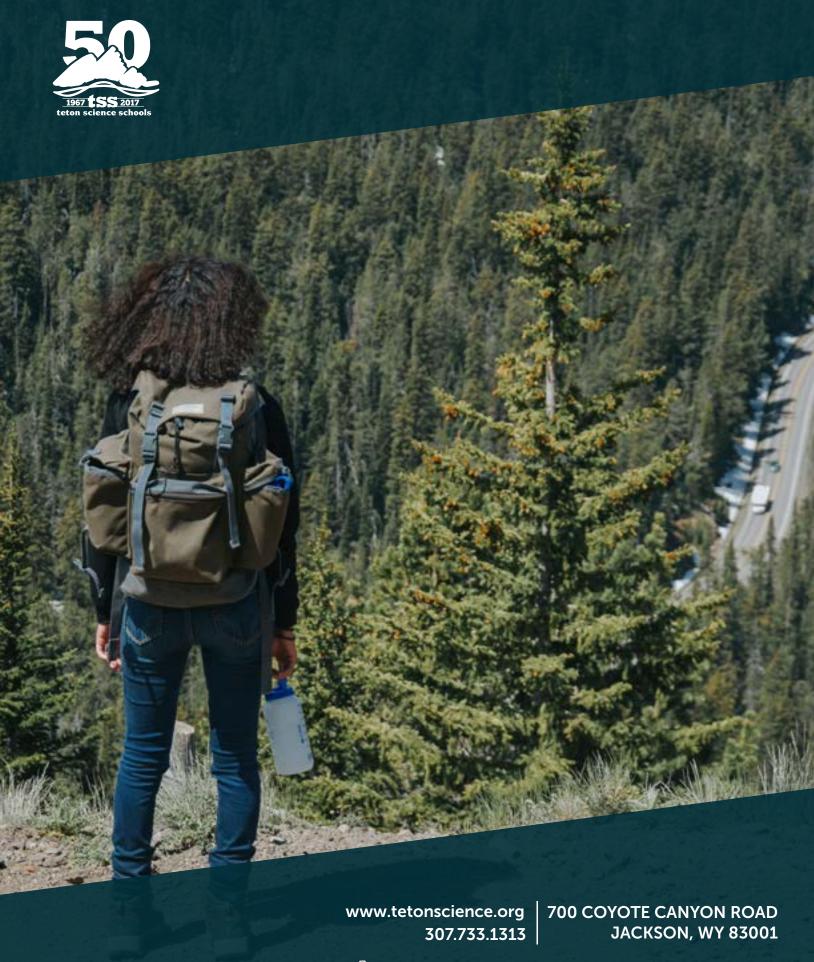
MANAGEMENT & OPERATIONS

5%

FUNDRAISING



Statement of Activity - Unrestricted Operating Fund (Unaudited)				
SUPPORT & REVENUE	Ending May 31, 2017	Ending May 31, 2016		
Program Tuition & Fees	\$10,760,044	\$10,374,326		
Contributions	3,135,045	2,573,412		
Investment Income	859,676	759,723		
Other Income	390,628	321,512		
Total Support & Revenue	\$15,145,393	\$14,028,973		
EXPENSES				
Program Services	\$11,962,966	\$11,655,044		
Management & Operations	1,444,711	1,419,557		
Fundraising	601,128	483,714		
Total Expenses	\$14,008,805	\$13,558,315		
Capital Investments	\$1,141,432	\$444,609		
Net Surplus (Deficit)	-\$4,844	\$26,049		



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Teton Science Schools is a private, 501(c)(3) nonprofit educational organization operating year-round in Jackson Hole, Wyoming and Teton Valley, Idaho.

Teton Science Schools does not discriminate on the basis of race, gender, creed or sexual orientation in any of its policies or programs.